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# **Critical analysis of engineering education focused on sustainability in supply chain management: an overview of Brazilian Higher Education Institutions**

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## **Abstract**

**Purpose:** This research aims to critically analyze the engineering education focused on sustainability in supply chain management, in courses offered by Brazilian Higher Education Institutions.

**Design/Methodology/Approach:** Topics related to sustainable supply chain management were listed from the literature and used as a framework to gather professors' opinion on how well these topics are covered in engineering courses offered in Brazil. Data analysis was performed via frequency analysis and comparative ordering using the Fuzzy TOPSIS technique.

**Findings:** It was possible to evidence that most of the topics are superficially presented within other subjects and that there are few associated practical activities that enable a greater learning. Comparatively, issues related to ISO standards (related to quality and environmental management systems) and compliance with environmental laws, regulations and standards were highlighted. Additionally, it was possible to verify that there is a need for further study on issues related to energy efficiency, worker training and corporate governance.

**Originality/Value:** No similar study was found in the literature. The findings presented in this article can contribute to the improvement of engineering education in Brazil and other countries.

**Keywords:** Engineering education; Sustainability; Supply chain; Higher Education Institutions; Fuzzy TOPSIS.

## 1. Introduction

In 2015, the United Nations set the 17 Sustainable Development Goals that are characterized as guidelines for a more sustainable future. These objectives are subdivided into 169 targets and many of them are directly associated with business context (D'Amato et al., 2019; Martins, Rampasso, et al., 2019; Pohlmann et al., 2019; UN, 2015). Consumer goods and services supply accordingly to the sustainability guidelines is one of the main challenges faced by companies, and there is a need to restructure their processes (Bradley et al., 2020; D'Amato et al., 2019; Doni et al., 2019; Martins, Anholon, et al., 2019; Pohlmann et al., 2019).

According to Bradley et al. (2020), sustainable supply of goods and services requires a combined use of new technologies, behavioral changes, and corporate business models changes. In this context, it is necessary to expand the debates about the desired features of new professionals training (Pérez-Foguet and Lazzarini, 2019; Stock and Kohl, 2018). UNESCO (2017) highlights that education for sustainable development – addressed in SGD 4 – is essential for meeting the other 16 SDGs.

Vocational training for sustainable development is becoming a common practice in universities and it is being offered to students from several fields of knowledge (Avelar et al., 2019). Among these fields, engineering can be highlighted. This knowledge area has always been one of the most relevant areas for countries economy and development (Jabbour et al., 2015; Nyemba et al., 2019; Tang, 2018; Tejedor et al., 2018, 2019).

Despite the relevance of preparing engineers to work towards sustainable development (Zabaniotou et al., 2019), there are currently several challenges related to training new engineers in the context of sustainable development (Felgueiras et al., 2017; Moura et al., 2019; Rampasso et al., 2018; Stock and Kohl, 2018). Figueiró and Raufflet (2015) mention some of them, such as the difficulty to engage managers and professor in this new reality, a superficial understanding of the sustainability full concept and, finally, the ability to use new teaching methods and techniques that ensure the development of professional skills to meet sustainability guidelines. Additionally, as emphasized by Tejedor et al. (2018), transdisciplinary is an important aspect of sustainability. However, inserting transdisciplinarity skill in engineering students education is not an easy task.

Specifically in Brazil, it should be mentioned that debates on new forms of engineering education are gaining relevance. However, much remains to be done in this

regard (Rampasso, Siqueira, et al., 2019). In this line of reasoning, Rampasso et al. (2018) validated difficulties to insert sustainability in the engineering education promoted by Brazilian HEIs, both in the planning phase of the initiatives and in the didactic practice, according to the perception of teachers who develop initiatives in this direction. Moreover, they proved that there is a causal relationship between these practices, that is, if there are problems in the planning phase, problems will be evidenced in the didactic practice. In a complementary way, Rampasso, Siqueira, et al. (2019) also analyzed students' perceptions regarding the difficulties of inserting sustainability in the engineering courses offered in Brazil. Among the evaluated difficulties, the students highlighted the following problems: “sustainable issues debated only in specific disciplines in a limited extend; difficulty to integrate disciplines for the broad teaching of sustainability; lack of practical and real examples of how sustainability can be embedded in the specific context of the course; activities and examples presented focus exclusively on environmental issues” (Rampasso, Siqueira, et al., 2019).

These difficulties presented by Brazilian HEIs to insert sustainability in engineering education present consequences. Analyzing a sample of Brazilian engineering students, Rampasso, Anholon, et al. (2019) verified deficiencies in engineering students knowledge about sustainability issues. In the National Curriculum Guidelines of the Engineering Undergraduate Course, Brazilian Ministry of Education recognizes the need of Brazilian HEIs to prepare engineering students to acts towards sustainable development (Brazil, 2019).

However, an interesting issue in the mentioned document is that even in some items that are not addressing sustainable development, it is possible to observe skills required for professionals to consider this concept in their actions, such as the need to have a holistic and humanistic view, being creative, present an ethical behavior, among others. That is, analyzing this document, it is possible to note that sustainable development does not need to clearly being debated for HEIs to develop future engineers to work for it (Brazil, 2019).

Since many of the activities developed by engineers in companies are related to supply chain management, it is important to discuss the inclusion of sustainability in the teaching of subjects related to the theme. According to Ballou (2004), supply chain management aims to add value to the end consumer by developing a set of activities such as transportation, inventory control and warehousing, which routinely repeat themselves

along the supply channel turning inputs into finished products. Fritz et al. (2017) argue that there are many aspects associated with sustainability that should be addressed in supply chain management.

However, despite the relevance of this theme, the literature about preparing Brazilian engineering students to work towards sustainable development is scarce. Therefore, according to the context presented and its importance, this research aimed to understand how the aspects of sustainability in supply chain management are being addressed in engineering education by Brazilian Higher Education Institutions (HEI). Despite being characterized as an exploratory study, the results presented here can contribute to broaden the debates about the new profile of engineers focused on the market based on sustainability aspects.

In addition to this introductory section, the article features five additional sections. Section 2 presents the theoretical basis to better explain the context of this study. Section 3 addresses the methodological procedures used to achieve the results, allowing other researchers to replicate the research. Section 4 presents the results achieved with the survey. Section 5 presents the associated debates relating the results to the literature. Finally, section 6 brings the final considerations and conclusions of the study, followed by the list of references considered in this research.

## **2. Theoretical base**

This section presents the theoretical basis to better explain the context of this study. Aspects of sustainability insertion in higher education and sustainability in supply chain management are addressed.

### *2.1 Sustainability insertion in higher education*

HEIs around the world are increasingly developing skills and raising awareness among their students on topics related to sustainability, aiming to guarantee economic development where it is also possible to jointly address social and environmental aspects (Corrêa et al., 2020). In this sense, HEI are considered key agents to train business leaders to consider sustainability issues. Through the teaching dynamics, these institutions should consider the so-called education for sustainability (Singh and Segatto, 2020a).

According to Figueiró and Raufflet (2015), sustainability has received an increasing attention in management education over the past ten years. Through a literature review, the authors point out that although most articles present the need to change curricula, few specify how this change could and would be achieved by designing the course or explicit educational paradigms to meet the training requirements in the context of education. sustainability. Additionally, the authors argue that sustainability is a comprehensive concept, with broad definitions and that, therefore, the limited clarity around its introduction in education reflects in more superficial and broad debates on the subject. Singh and Segatto (2020b) corroborate saying that the demand for training professionals concerned with sustainability issues has made HEI concerned with the development of skills focused on the social, environmental and economic dimensions of their students.

Anastasiadis et al. (2020) they highlight that sustainability is among the main challenges in higher education since it plays a vital role in supporting the implementation of sustainability initiatives in several professional areas. The authors argue that there has been considerable progress in higher education to address this reality, with an emphasis on introducing sustainability concepts into courses through existing literature and detailing case studies on sustainability education and mapping students' perceptions of their learning in this context.

According to Moura et al. (2019), many – HEI are already developing activities focused on sustainability, following the concept of the triple bottom line created by Elkington (1997), that is, considering the environmental, economic and social aspects. These authors emphasize that in universities, this traditional view is usually segmented in education, research, university operations, external community and reports. Additionally Aleixo et al. (2018) say HEI are developing sustainability practices as part of their educational intervention.

Therefore, in recent years it has been possible to notice significant changes in the way of teaching in several HEIs about meeting the promotion of discussions on aspects of sustainability. Many of these changes appear as a reflection of the reconfiguration of society expectations regarding the social, cultural and economic roles and functions of higher education (José Sá, 2020). In education for sustainable development, the development of key transversal skills for sustainability are relevant to the achievement of sustainable development goals in a different way (UNESCO, 2017). Considering the role

played by engineers in society (Rampasso et al., 2018), as highlighted by Raoufi et al. (2019), changes in engineering education must be made.

However, there are few examples in the literature about sustainability insertion in engineering courses. Focusing on Brazilian reality, the action research reported by Rampasso, Anholon, Silva, Cooper Ordóñez, et al. (2019) should be highlighted. In this study, sustainability aspects related to operations management are presented to mechanical engineering students of a Brazilian university. Thus, besides technical aspects related to engineers routine tasks, students are stimulated to consider social and environmental positive and negative impacts of their actions instead of considering only economic performance.

Considering the relevance of inserting sustainability in higher education, engineering students need to be taught about it considering entire supply chains.

## *2.2 Sustainability in Supply Chain Management*

In the last four decades, supply chain management has been developed through strategic alignment and integration of business chain processes to all stages, aiming to meet customers demand with quality and in a timely manner. These processes involve the development of logistics, purchasing, marketing and manufacturing activities. In this sense, strategic supply chain planning needs to be aligned with responsiveness, customer focus and sustainable practices (Khan and Qianli, 2017).

The insertion of sustainability concepts in supply chain management field is widely debated in the literature (Jalilian and Mirghafoori, 2020; Vanalle et al., 2017). Dubey et al. (2017) state that the literature fails in properly understanding the concept of sustainable supply chain both from a theoretical and managerial point of view, with overlaps among the green supply chain management literature, environmental supply chain management and sustainable supply chain literature, as well as other areas that have attracted products, such as environmental supply chains, ethical supply chains and responsible supply chains.

For Jalilian and Mirghafoori (2020), a sustainable supply chain need to consider environmental and social negative impacts throughout the chain and, for social impacts assessment, different kinds of stakeholders need to be considered, from customers to government. Shokouhyar et al. (2019) highlights that in a sustainable supply chain



positive economic results are still a core target, however, social and environmental impacts also need to be considered. For this, integration among supply chain links is required, which implies in cooperation, trust and coordination among them. For this integration, as emphasized by Chiappetta Jabbour et al. (2020) and Shokouhyar et al. (2019), technologies related to Industry 4.0 can be valuable tools.

Ahi and Searcy (2013), analyzing definitions of green supply chain management and sustainable supply chain management, verified, in 2013, 22 definitions of the first term and 12 definitions of the second term. For these authors, sustainable supply chain management is an extension of green supply chain management concept, since the later does not consider economic and social aspects. This finding can also be observed in several definitions of green supply chain management in more recent literature. According to Quintana-García et al. (2020), green supply chain management is related to monitoring environmental performance throughout a supply chain. According to these authors, a proper green supply chain management positively contribute to corporate reputation. Additionally, Fritz (2019) defines sustainable supply chain management as a supply chain management that integrates sustainability objectives and requirements defined by the company, suppliers, customers and external stakeholders.

Recently, circular economy concept also started to be related with sustainable supply chain. Circular economy requires greater reduction, reutilization and recycling throughout products lifecycle to minimize negative environmental impacts. Consequently, it makes companies to survive in a more challenging environment. In this context, organizations need to be flexible, as well as their supply chain management. In this line of reasoning, the literature emphasizes the contribution of sustainable supply chain flexibility to enhance companies meeting goals related to circular economy (Bai et al., 2019).

Fritz et al. (2017), performing an extensive literature review, argue that there are many aspects associated with sustainability that should be addressed in supply chain management, including stakeholders related issues, materials disposal, greenhouse gas emissions and carbon footprint, energy use, corporate governance, corporate social responsibility, suppliers sustainability performance evaluation, among others.

Observing these aspects, it is possible to notice that engineers can and should be involved in all of them. For example, Schöggl et al. (2017) highlight the importance of eco-design to achieve sustainable goals, since its concept guides several aspects

highlighted above (reuse and proper destination of materials, use of renewable materials, energy from renewable sources, among others). Zizka et al. (2021) also emphasize the role of engineering activities in ethical, social and environmental aspects. And the relevance of engineering field in education for sustainable development has also being emphasized in the literature (Quelhas et al., 2019).

In this sense, the role of the productive systems management engineer involved with supply chain management becomes essential for the achievement of sustainable objectives and, consequently, the guarantee of business competitiveness.

### 3. Methodological Procedures

The present research was developed through 5 well-defined stages, being the same ones presented in Figure 1 and discussed below.

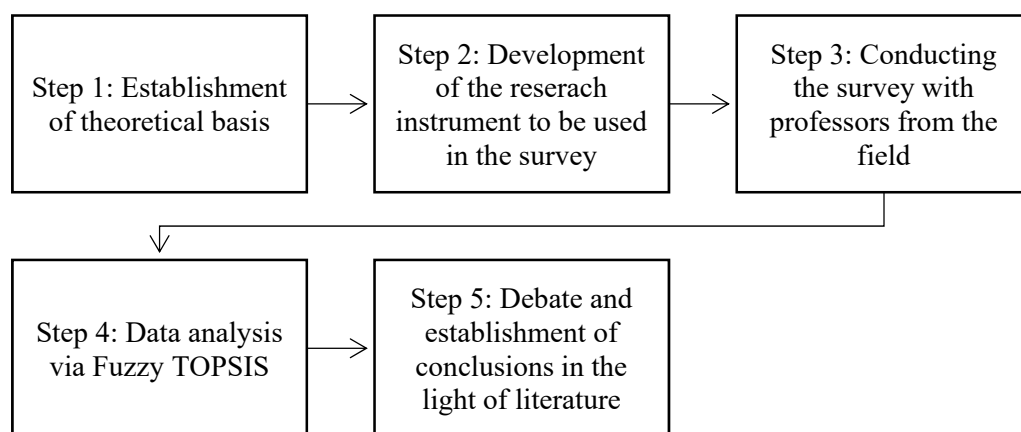


Figure 1. Steps followed in this research (Source: Authors)

#### a) Establishment of theoretical basis

To establish the theoretical basis about sustainability in higher education, new forms of teaching and the sustainability in supply chain management, the authors of this article performed a literature review. Combinations of the following terms were used: “Insertion”, “sustainability”, “Higher Education”, “Green”, “Sustainable”, “Supply Chain”, “Management”, “engineering education”. The following databases were used to perform the research: “Emerald Insight”, “Science Direct”, “Taylor & Francis” and “Springer”. It should be mentioned that authors also searched for papers that described

Fuzzy TOPSIS (Technique for Order Preference by Similarity to Ideal Solution) technique according to the guidelines of Chen (2000).

### **b) Structuring of the research instrument and survey application**

The research instrument used in the survey was composed of two parts. The first one was dedicated to respondents' characterization regarding their professional training background, the engineering courses in which they give classes on supply chain management, their experience time in the field, among other information. The second part, for its turn, was directly associated to the focus of this study. From the research of Fritz et al. (2017), it was defined 20 topics to be evaluated and, for each topic, codes were defined to facilitate their identification. Table 1 presents this information. It is worth mentioning that Fritz et al. (2017) present details of other studies and summarizes the content discussed here. Aiming at a better operationalization of the survey, without losing content from Fritz et al. (2017), the authors carried out the grouping of similar topics, thus enabling the maintenance of the general concept; for example, the items "Prohibition of child labor" and "[Compliance] With social standards, regulations, and laws" were considered within v12 (Compliance with laws, regulations and social standards), since in Brazil, child labor is against the law This summarization contemplates all the issues addressed by Fritz et al. (2017). Therefore, the use of Fritz et al. (2017) to base the analyzed items was due to the relevance and robustness of the publication, which enabled a proper operationalization of the survey developed in this research. To show the robustness of the model, a comparison can be made with the framework proposed by Dubey et al. (2017), in this framework, named World Class Sustainable Supply Chain Management, six constructs (Environmental, Social Values and Ethics, Economic Stability, Operational Performance Assessment, Internal Factors, External Factors) were proposed. The model of Fritz et al. (2017) contemplates most of these topics.

Table 1. Topics of the second part of the questionnaire and codes for each variable. (Source: Adapted from Fritz et al. (2017)).

<b>Code</b>	<b>Definition</b>
v1	Definition and assessment of all stakeholder requirements
v2	Preventing use, reuse, collection, separation, recovery, and proper disposal of materials.
v3	Use of renewable materials
v4	Reduction and prevention of greenhouse gas emissions / carbon footprint
v5	Energy efficient products and services and promotion of initiatives to reduce indirect energy consumption

v6	Energy efficient production
v7	Knowledge governance practices for combating corruption and bribes
v8	Standards related to corporate social responsibility (e.g. ISO 16001; SA 8000 and ISO 26000)
v9	Environmental Management Systems and other related standards (e.g. ISO 14001; ISO 14020; ISO 14040)
v10	Occupational health and safety management systems and other standards (e.g. OSHAS 18001; ISO 45001)
v11	Worker training
v12	Compliance with laws, regulations and social standards
v13	Compliance with environmental laws, regulations and standards
v14	Quality Management Systems and related standards (e.g. ISO 9001)
v15	Guidelines for the efficient use and reuse of water
v16	Top management involvement in the pursuit of sustainable development
v17	Use of energy from renewable sources
v18	Inserting sustainability into long term strategies
v19	Research and Development for Sustainability
v20	Assessment of environmental and social performance of suppliers

For each topic presented in Table 1, respondents should give a score from 1 to 5, and their meanings are presented in Table 2. It should be noted that these scores designate evolutionary stages and, thus, can also be understood as linguistic variables.

Table 2. Meaning of the scores used in the questionnaire (Source: Authors).

Note	Meaning of the scores
Score 1	The aspect is not contemplated.
Score 2	The aspect is superficially contemplated within other subjects.
Score 3	The aspect is covered within other subjects, with attention being paid to it.
Score 4	The aspect is fully covered in engineering courses in Brazil, providing students with theoretical knowledge.
Score 5	The aspect is fully covered in engineering courses in Brazil, providing students with theoretical and practical knowledge.

In Brazil, every research involving human beings requires the consideration of an ethics committee, according to Resolution 466/2012 of the Ministry of Health. Thus, the project of this study and the research instrument were presented to the Ethics Committee of the University. The survey was initiated after the Committee's approval.

### **c) Survey**

Data collection was performed for two months. During this period, invitations were made for professors that give or already gave classes related to supply chain management and that know the reality of Brazilian HEIs. In the end, 34 answered questionnaires were received and used in this research. Considering the number of respondents obtained in the survey, it is worth mentioning that a statistical analysis was not performed, but through the use of a multicriteria decision technique that does not have a minimum sample restriction, as detailed below. In addition, it is also important to highlight the exploratory nature of the research where, by means of a non-probabilistic sample, although the results cannot be generalized, the findings contribute to the literature, showing improvement opportunities for Brazilian reality and generating debates to enhance the literature.

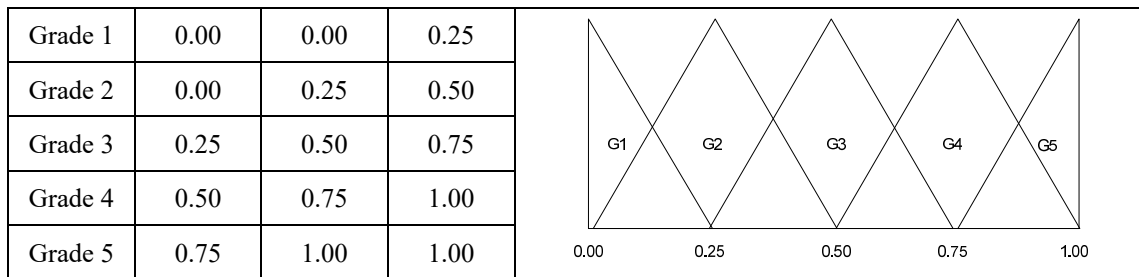
### **d) Data analysis**

Initially, collected data were analyzed in relation to the answers' frequencies and, posteriorly, via Fuzzy TOPSIS technique. The TOPSIS technique was developed by Hwang and Yoon in 1981 and is characterized as a technique to support multicriteria decision making (Akram et al., 2020). Chen (2000) proposed an extension of this technique, in which linguistic variables are represented by fuzzy numbers. This extension has been used for researchers from different knowledge fields (Akram et al., 2020; Doukas and Nikas, 2020). It is noteworthy that the technique allows to smooth the inherent uncertainties in the responses collected in the survey and consequently guarantees greater robustness in the validation of the results.

Generally, Fuzzy TOPSIS technique application of this article followed the guidelines of Chen (2000). Some minor modifications were made since the main objective was characterized by the ordering of the topics (variables) presented in Chart 1 weighted by the respondents' experience levels.

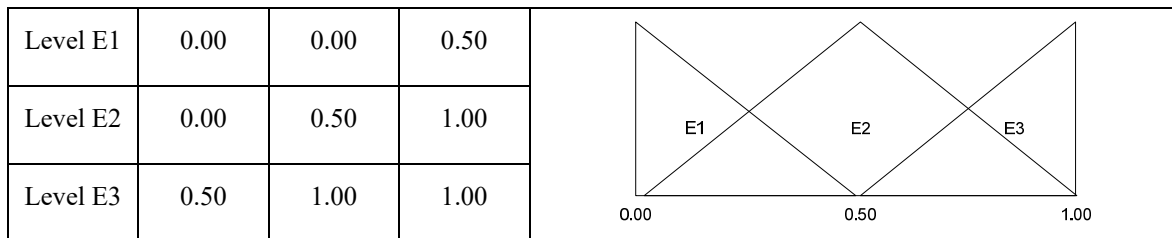
To obtain the fuzzy grades presented in Chart 2, it was chosen a triangular function, in which each score and its respective transitions could be represented by three numbers. Chart 1 shows the fuzzy grades used in this study.

Chart 1. Fuzzy grades (Source: Authors)



To obtain a triangular fuzzy number for respondents' experience level, it was opted for three evolutionary levels (E1, E2 and E3). In this sense, E1 represents a low experience level, E2 is for an intermediate level, and E3 represents a high level of experience. It worth mentioning that the allocation of respondents at the three levels above was based on information provided by participants and information available on the Lattes Curriculum platform (Brazilian database that provides information on academics). Since the longest experience observed was 40 years, the values [0; 20; 40] were used as the first parameters for triangular fuzzy, which normalized the structure presented in Chart 2.

Chart 2. Fuzzy experience levels (Source: Authors)



Respondents classified at level E3, for example, have more than 20 years of experience, who have a high level of education (doctorate) and who are intensely involved with initiatives to insert sustainability in supply chain management disciplines. Uncertainties related to respondents' allocation into the levels are expected, but this is the reason why the Fuzzy TOPSIS technique was chosen for data analysis.

Once triangular fuzzy data were defined, calculation was done according to the recommendations of Chen (Chen, 2000). These recommendations are presented in six steps:

**Step 1:** To structure the matrix that presents the grades measured for each variable by the respondents (matrix  $\tilde{G}$ ) and to present the matrix that represents the respondents' experience level (matrix  $\tilde{E}$ ). These matrices are presented below.

$$\tilde{G} = \begin{bmatrix} \tilde{x}_{11} & \tilde{x}_{12} & \dots & \tilde{x}_{1n} \\ \tilde{x}_{21} & \tilde{x}_{22} & \dots & \tilde{x}_{2n} \\ \dots & \dots & \dots & \dots \\ \tilde{x}_{m1} & \tilde{x}_{m2} & \dots & \tilde{x}_{mn} \end{bmatrix}; \tilde{x}_{ij} = [a_{ij}, b_{ij}, c_{ij}] \rightarrow \text{fuzzy grade inputs; (Matrix 1)}$$

$$\tilde{E} = [\tilde{w}_1, \tilde{w}_2, \dots, \tilde{w}_n]; \tilde{w}_j = [w_1, w_2, w_3] \rightarrow \text{fuzzy experience inputs; (Matrix 2)}$$

**Step 2:** To normalize matrix  $\tilde{G}$  to obtain a matrix  $\tilde{R}$  (matrix 3). Specifically in this study, the scores are understood as “benefits”, according to Chen (Chen, 2000) denomination; thus, the normalization is obtained through Equation 1.

$$\tilde{R} = [\tilde{r}_{ij}]_{m \times n} \quad (\text{Matrix 3}); \quad \tilde{r}_{ij} = \left( \frac{a_{ij}}{c_j^*}, \frac{b_{ij}}{c_j^*}, \frac{c_{ij}}{c_j^*} \right), \text{ in which } c_j^* = \max(i) c_{ij} \quad (\text{Equation 1});$$

**Step 3:** Considering that the answers are weighted through the respondents' level of experience, it is necessary to obtain a matrix  $\tilde{V}$  (Matrix 4). It is obtained by multiplying the normalized fuzzy responses by the respective fuzzy and normalized respondents' experience levels.

$$\tilde{V} = [\tilde{v}_{ij}]_{m \times n} \rightarrow i=1, 2, \dots, m; j=1, 2, \dots, n \rightarrow \text{in which } \tilde{v}_{ij} = \tilde{r}_{ij} (\cdot) \tilde{w}_j \quad (\text{Matrix 4})$$

**Step 4:** Once obtained the fuzzy, normalized and weighted matrix (matrix  $\tilde{V}$ ), it is possible to calculate the distance of each element from the positive and negative ideal solutions. The positive ideal solution, the negative ideal solution and the equation to calculate the distances are presented below.

$$d(\tilde{m}, \tilde{n}) = \sqrt{\frac{1}{3} [(m_1 - n_1)^2 + (m_2 - n_2)^2 + (m_3 - n_3)^2]} \quad (\text{Equation 2})$$

$$A^* = [\tilde{v}_1^*, \tilde{v}_2^*, \tilde{v}_3^*] \quad \text{where, } \tilde{v}_j^* = [1, 1, 1] \rightarrow \text{positive ideal solution; (Matrix 5)}$$

$$A^- = [\tilde{v}_1^-, \tilde{v}_2^-, \tilde{v}_3^-] \quad \text{where, } \tilde{v}_j^- = [0, 0, 0] \rightarrow \text{negative ideal solution; (Matrix 6)}$$

**Step 5:** The total distance of each alternative in relation to positive and negative ideal solutions is provided by the sum of partial distances obtained in the previous phase, as it

is showed by Equations 3 and 4. It worth mentioning that, in this research, the alternatives are the analyzed variables.

$$d_i^* = \sum_{j=1}^n d(\tilde{v}_{ij}, \tilde{v}_j^*) \rightarrow \text{total distance from the positive solution (Equation 3)}$$

$$d_i^- = \sum_{j=1}^n d(\tilde{v}_{ij}, \tilde{v}_j^-) \rightarrow \text{total distance from the negative solution (Equation 4)}$$

**Step 6:** Finally, the closeness coefficient ( $CC_i$ ) of each alternative can be calculated using the equation presented below. The best ranked alternative will be considered the one with the highest value of  $CC_i$ .

$$CC_i = \frac{d_i^-}{(d_i^* + d_i^-)} \rightarrow \text{Closeness coefficient (Equation 5)}$$

#### e) Results debates and conclusion

Based on the results obtained through the data analysis described in the previous step, debates could be held in the light of the literature and the establishment of conclusions was made. It is important to highlight that to perform a critical analysis of research findings and enhance the debates, the authors studied punctually the best and worst ranked themes, consulting additional references for these specific themes.

#### 4. Results

As previously mentioned, this section presents the results obtained and associated debates. Initially, the responses collected from the 34 professors were tabulated and grouped according to experience levels E1, E2 and E3, as presented in Table 3.





Table 5. Frequency analysis of responses from group E2 (Source: Authors)

Grade	v1	v2	v3	v4	v5	v6	v7	v8	v9	v10	v11	v12	v13	v14	v15	v16	v17	v18	v19	v20
N1	0.0%	0.0%	6.7%	13.3%	13.3%	6.7%	40.0%	6.7%	0.0%	6.7%	20.0%	0.0%	0.0%	0.0%	6.7%	6.7%	6.7%	6.7%	6.7%	13.3%
N2	40.0%	20.0%	26.7%	26.7%	40.0%	40.0%	33.3%	26.7%	6.7%	26.7%	33.3%	20.0%	0.0%	13.3%	33.3%	33.3%	26.7%	26.7%	26.7%	26.7%
N3	26.7%	33.3%	40.0%	33.3%	40.0%	33.3%	20.0%	53.3%	60.0%	46.7%	20.0%	46.7%	66.7%	20.0%	26.7%	20.0%	40.0%	13.3%	20.0%	26.7%
N4	6.7%	40.0%	20.0%	26.7%	6.7%	13.3%	6.7%	13.3%	13.3%	13.3%	6.7%	20.0%	20.0%	33.3%	26.7%	33.3%	26.7%	33.3%	40.0%	13.3%
N5	26.7%	6.7%	6.7%	0.0%	0.0%	6.7%	0.0%	0.0%	20.0%	6.7%	20.0%	13.3%	13.3%	33.3%	6.7%	6.7%	0.0%	20.0%	6.7%	20.0%

Table 6. Frequency analysis of responses from group E3 (Source: Authors)

Grade	v1	v2	v3	v4	v5	v6	v7	v8	v9	v10	v11	v12	v13	v14	v15	v16	v17	v18	v19	v20
N1	11.1%	11.1%	0.0%	11.1%	0.0%	0.0%	55.6%	22.2%	0.0%	11.1%	22.2%	22.2%	11.1%	11.1%	22.2%	22.2%	11.1%	22.2%	33.3%	11.1%
N2	55.6%	11.1%	77.8%	66.7%	44.4%	44.4%	44.4%	22.2%	11.1%	44.4%	44.4%	33.3%	33.3%	0.0%	55.6%	44.4%	55.6%	33.3%	44.4%	55.6%
N3	22.2%	66.7%	11.1%	0.0%	55.6%	55.6%	0.0%	44.4%	44.4%	22.2%	33.3%	22.2%	22.2%	33.3%	11.1%	33.3%	22.2%	22.2%	22.2%	22.2%
N4	11.1%	11.1%	11.1%	22.2%	0.0%	0.0%	0.0%	11.1%	44.4%	22.2%	0.0%	22.2%	33.3%	44.4%	11.1%	0.0%	11.1%	22.2%	0.0%	11.1%
N5	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	11.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

To perform a comparative analysis of the variables, weighting them via the respondents' experience, the Fuzzy TOPSIS was used, as mentioned. First, each note in Table 3 was replaced by the corresponding fuzzy designation presented in section 3, which was performed for each of the experience levels E1, E2, and E3. Thus, Score 1 = [0;0;0.25], Score 2 = [0;0.25;0.50], Score 3 = [0.25;0.5;0.75], Score 4 = [0.5;0.75;1.00], Score 5 = [0.75;1.00;1.00], E1 = [0;0;0.50], E2 = [0;0.50;1.00], E3 = [0.50;1.00;1.00]. For size reasons, the matrices contemplating fuzzy grades and fuzzy experiences are not presented here, since that only the matrix of fuzzy grades presents 34 rows, 20 columns and each fuzzy number consists of 3 parameters.

The matrix with fuzzy grades was normalized and, in the sequence, each of its element were multiplied by respondents' experience (normalized fuzzy responses). After it, it was possible to obtain a matrix V. Once again, due to the matrix size, it is not presented here.

From matrix V and Equation 2, the distances of each element in relation to positive and negative ideal solutions were calculated. The distances for each element were summed, according to equations 3 and 4, which enabled to obtain the total distance in relation to each ideal solution. Vide Tables 7 and 8.



R25	0.30	0.30	0.30	0.46	0.46	0.46	0.14	0.30	0.30	0.30	0.14	0.30	0.46	0.30	0.30	0.30	0.62	0.46	0.62	0.14
R26	0.32	0.74	0.32	0.14	0.32	0.32	0.14	0.32	0.74	0.32	0.14	0.32	0.53	0.74	0.32	0.32	0.53	0.53	0.32	0.53
R27	0.74	0.53	0.32	0.32	0.32	0.32	0.32	0.52	0.74	0.74	0.53	0.74	0.74	0.84	0.74	0.53	0.74	0.74	0.53	0.32
R28	0.43	0.19	0.43	0.43	0.43	0.43	0.19	0.43	0.43	0.43	0.43	0.19	0.43	0.70	0.19	0.43	0.43	0.19	0.19	0.43
R29	0.53	0.53	0.32	0.32	0.53	0.53	0.32	0.52	0.74	0.74	0.32	0.53	0.74	0.74	0.32	0.32	0.32	0.32	0.32	0.32
R30	0.43	0.43	0.43	0.43	0.43	0.70	0.43	0.70	0.70	0.43	0.43	0.43	0.43	0.70	0.19	0.19	0.43	0.43	0.43	0.43
R31	0.14	0.53	0.32	0.74	0.53	0.53	0.14	0.14	0.53	0.14	0.14	0.14	0.14	0.14	0.32	0.14	0.14	0.74	0.14	0.74
R32	0.53	0.53	0.74	0.74	0.53	0.53	0.32	0.52	0.53	0.53	0.53	0.32	0.32	0.53	0.53	0.53	0.53	0.53	0.53	0.53
R33	0.32	0.53	0.53	0.32	0.53	0.32	0.14	0.14	0.53	0.32	0.32	0.74	0.74	0.74	0.32	0.32	0.32	0.14	0.14	0.14
R34	0.32	0.53	0.32	0.32	0.53	0.53	0.14	0.73	0.74	0.53	0.53	0.53	0.53	0.74	0.32	0.53	0.32	0.32	0.32	0.32
Sum	12.84	14.21	12.62	12.24	11.67	12.51	8.07	12.14	15.74	12.97	11.51	13.34	14.66	17.01	12.08	12.40	12.48	13.25	12.32	12.50

Knowing the values of  $d_i^*$  and  $d_i^-$  for each variable, it was possible to calculate the closeness coefficients ( $CC_i$ ) through equation 5, as presented in Table 9.

Table 9. Closeness Coefficient ( $CC_i$ ) calculated from the values of  $d_i^*$  and  $d_i^-$  (Source: Authors)

var	$d_i^*$	$d_i^-$	$CC_i$	var	$d_i^*$	$d_i^-$	$CC_i$
v1	26.37	12.84	0.32741	v11	27.22	11.51	0.29712
v2	25.50	14.21	0.35783	v12	26.11	13.34	0.33812
v3	26.59	12.62	0.32193	v13	25.30	14.66	0.36692
v4	26.85	12.24	0.31322	v14	23.92	17.01	0.41559
v5	26.85	11.67	0.30288	v15	27.01	12.08	0.30898
v6	26.44	12.51	0.32123	v16	26.81	12.40	0.31627
v7	29.38	8.07	0.21559	v17	26.65	12.48	0.31887
v8	26.61	12.14	0.31434	v18	26.22	13.25	0.33573
v9	24.44	15.74	0.39179	v19	27.00	12.32	0.31329
v10	26.26	12.97	0.33070	v20	26.62	12.50	0.31959

Finally, the closeness coefficients ( $CC_i$ ) were used to rank the variables according to responses intensity. Table 10 presents the variables (topics) ranked according to  $CC_i$  values

Table 10. Topics ranked by the values of  $CC_i$  (Source: Authors)

#	var	CCi	Designation
1°	v14	0.41559	Quality Management Systems and related standards (e.g. ISO 9001)
2°	v9	0.39179	Environmental Management Systems and other related standards (e.g. ISO 14001; ISO 14020; ISO 14040)
3°	v13	0.36692	Compliance with environmental laws, regulations and standards
4°	v2	0.35783	Preventing use, reuse, collection, separation, recovery, and proper disposal of materials.
5°	v12	0.33812	Compliance with laws, regulations and social standards
6°	v18	0.33573	Inserting sustainability into long term strategies
7°	v10	0.33070	Occupational health and safety management systems and other standards (e.g. OSHAS 18001; ISO 45001)
8°	v1	0.32741	Definition and assessment of all stakeholder requirements
9°	v3	0.32193	Use of renewable materials
10°	v6	0.32123	Energy efficient production
11°	v20	0.31959	Assessment of environmental and social performance of suppliers
12°	v17	0.31887	Use of energy from renewable sources
13°	v16	0.31627	Top management involvement in the pursuit of sustainable development
14°	v8	0.31434	Standards related to corporate social responsibility (e.g. ISO 16001; SA 8000 and ISO 26000)
15°	v19	0.31329	Research and Development for Sustainability
16°	v4	0.31322	Reduction and prevention of greenhouse gas emissions / carbon footprint
17°	v15	0.30898	Guidelines for the efficient use and reuse of water
18°	v5	0.30288	Energy efficient products and services and promotion of initiatives to reduce indirect energy consumption
19°	v11	0.29712	Worker training
20°	v7	0.21559	Knowledge governance practices for combating corruption and bribes

## 5. Debates

Once presented the results obtained, it is possible to discuss them in the light of the literature. Through Tables 4, 5 and 6, it can be observed predominant frequencies for the three groups in the grades 2 and 3, which generally indicate that the topics are covered within other subjects, superficially or with a higher attention. These finding is in agreement with Leal Filho et al. (2019) and Rampasso (2018) which show that, in general, concepts about sustainability are poorly debated in higher education and their insertion faces considerable barriers.

For a few topics, the most relevant frequencies of answers in score 4 (topics fully theoretical) and practically zero or non-relevant frequencies in score 5 are observed, indicating that theory and practice are still poorly integrated in the teaching of the topics studied (as it was indicated in the scale provided for respondents to evaluate the item). In this sense, Sharma et al. (2017) argue about the lack of practical activities associated with the theoretical concepts of sustainability, characterizing this scenario as a challenge to be overcome in the institutions. When comparing respondents' groups, it can be noted that group 3 is generally more critical, demonstrating that more experienced professors identify a greater need for improvement in teaching associated with sustainable development.

Comparative analysis via Fuzzy TOPSIS demonstrated that four key topics are highlighted. These topics are related to ISO standards (related to quality and environmental management systems) and compliance with environmental laws, regulations and standards. It is logical that, as emphasized by Arribas Díaz and Martínez-Mediano (2018), ISO standards and laws are characterized as important teaching tools, however they correspond broadly to the final results of intense debates promoted by society. Engineering students need to be continually involved in discussions of all levels about sustainable development and not only have contact with these “final results”. For this, pedagogical methods such as problem-based learning, service learning and community based learning can be used, as pointed out by Guerra (2017).

The last positions of the ranking obtained via Fuzzy TOPSIS are occupied by three themes considered extremely important in the formation of future engineers. The energy issue is becoming increasingly central in the business context (Javied et al., 2015). However, the number of studies addressing energy efficiency in products use is still scarce (Li et al., 2019). Specifically for learning objectives of SDG 7 (“Affordable and clean energy”), UNESCO (2017) emphasize the need “to apply and evaluate measures in order to increase energy efficiency and sufficiency in their personal sphere and to increase the share of renewable energy in their local energy mix” (p. 24). According to the respondents, this theme is still poorly inserted in the engineering courses offered in Brazil. This objective is directly related to engineers tasks for product design. In this sense, the lack of a proper training of engineering students to consider energy efficiency needs during a new product development can be consider as a barrier to reach SDG 7.

The item related to worker training is also an important role that engineers can play towards sustainable development. More specifically, it can be linked to SDG 8 (“Decent Work and Economic Growth”) (UN, 2015), since worker training can improve the quality of jobs (Cooke et al., 2019). UNESCO (2017) emphasize that students need to be taught about the importance of aligning economic growth with decent work opportunities. In this sense, the authors of this article argue that engineering students need to learn better about their future role as engineers to act towards workers training. In addition, it should be highlighted that in Rampasso, Anholon, Silva, Cooper Ordoñez, et al. (2019) study, it is verified that the analyzed sample of engineering students do not considered employees and local community issues as items related to sustainability analysis, which corroborates with the findings of this research.

The item ranked in last position was “Knowledge governance practices for combating corruption and bribes”. It is related to SDG 16 “Peace, Justice and Strong Institutions” (UN, 2015). Jacoby et al. (2019) highlight the importance of considering and discussing aspects of corporate governance for the development of emerging economies. Focusing on ethical education, Monteiro et al. (2019) emphasize the importance of it in engineering education, training students to include ethical judgements in their professional decisions. In this sense, the authors of this article argue that engineering students need to be prepared for dealing with situations related to ethical issues, such as corruption and bribes, not only to not get involved in this type of infraction, but to understand the seriousness of these actions and how they can act to combat this when they are in the job market.

Finally, considering the debates presented above, it can be highlighted that, from a theoretical perspective, this study contributes to the literature exploring ways to measure the insertion of sustainability in engineering education, as well as developing roadmaps and guidelines for methods to better prepare engineering students to work towards sustainable development. From a practical perspective, professors and coordinators can use these findings to improve the way they insert sustainability into engineering education, since Brazilian HEIs still have a long path to be crossed. In addition, they can use an assessment similar to the one presented to verify the main focus of attention in their HEIs.

## **6. Conclusions and final considerations**

This article aimed to critically analyze the engineering education focused on sustainable supply chain management, in courses offered by Brazilian HEIs. From the results presented, it can be stated that the objective was achieved. Taking the study of Fritz et al. (2017) as a basis, 20 topics related to supply chain sustainable management were established and evaluated by 34 professors experienced in this field and that know the reality of Brazilian HEIs.

Data evaluation was performed via frequency analysis and comparative ordering of the topics was studied via the Fuzzy TOPSIS technique, as proposed by Chen (2000). It was possible to evidence that most of the topics in general are superficially addressed within other subjects, thus having ample possibilities for greater detail and association of these topics with practical activities that enable greater learning. When comparing the

topics, those related to ISO standard (related to quality and environmental management systems) and compliance with environmental laws, regulations and standards were highlighted. It is clear the need for greater insertion of sustainability in the disciplines associated with supply chain management.

In view of the results and debates presented, the theoretical and practical implications can be highlighted. The theoretical point of view, the findings presented here can contribute with researchers to better explore ways to measure sustainability insertion in engineering education. From a practical point of view, professors and coordinators can use these findings to improve the manner they insert sustainability in engineering education. Additionally, they can perform similar evaluation as the one presented in this article to verify the main attention focus in their HEIs. The present work has an exploratory character and can greatly contribute to broaden the debates related to new forms of engineering education and the insertion of sustainability.

The main limitation of the research is characterized by the size of the sample; however, it is noteworthy that the participants are professors who have good knowledge about the engineering education in Brazilian reality. Future research may propose to carry out similar surveys but focused on specific engineering modalities and later comparison of results. In addition, applying the survey with students can be useful to identify the perception of them about the same issues. Also, the results presented here can be used in the structuring of an action plan to be validated through an action research in the context of engineering education. In addition, other areas of higher education should also be analyzed in future research to further promote the expansion of debates in this context.

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