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From Co-productions to ‘Co-distributions’? Re-evaluating Distribution Policies for European Film

Philip Drake

This chapter explores the relationship between European co-production and distribution, and examines European policies designed to support film distribution including digital and VoD distribution. According to a European Audiovisual Observatory report, more than 18,000 films were produced in Europe between 2007 and 2016, with overall production on the continent growing by 47%, from 1444 feature films in 2007 to 2124 films in 2016 (Talavera 2017, 1). This notes an upward trend for most of the period for both national productions and co-productions, and the top five producing European countries—the UK, France, Germany, Spain and Italy—accounted for 53.6% of overall production in the 36 countries covered in the analysis (ibid., 16). This is concentrated, with the top 10 producing countries accounting for 73% of all films produced (ibid., 1). Within Europe, as I will examine, both the European Commission and Council of Europe have operated a range of production, co-production, distribution and exhibition schemes aimed to protect against US dominance of global screens, and to support and stimulate the production, distribution and exhibition of European cinema. The premise of these

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23 programmes is that there is a need for supranational co-ordination, that
 24 the weakness (relative to the US) of European cinema and television
 25 derives from its relatively small-scale and dispersed nature, and that with-
 26 out co-ordination and support there is no ‘European industry’ but rather
 27 a collection of disparate national industries. European nation states are
 28 therefore encouraged to harmonise their media support structures, and
 29 use these to scale up production and co-production activities.

30 On the basis of the above figures, one could reasonably conclude that
 31 European film production is healthy—but what about distribution and
 32 exhibition? In analysis of European cinema most focus has been placed on
 33 film production and co-production—see other chapters in this volume—
 34 meaning that analysis of European film distribution, and to a lesser degree,
 35 exhibition, has been less visible. The focus of this chapter is therefore to
 36 offer an analysis of distribution policies that support the financing, pro-
 37 duction and circulation of European film, and underpin the circulation of
 38 co-productions.

39 THE EUROPEAN CIRCULATION OF EUROPEAN 40 CO-PRODUCTIONS

41 There were over 3200 European multi-national co-productions between
 42 2007 and 2016, according to the Lumiere database (Talavera 2017, 27).
 43 In terms of European film, 24.2% of European co-productions accounted
 44 for 50.3% of overall cinema admissions and generated three times as many
 45 cinema admissions as purely European national films (ibid., 3), perhaps
 46 not unexpectedly as these were often high budget productions.
 47 Consequently, overall European co-productions circulated almost twice as
 48 widely as solely national productions and in terms of distribution and exhibi-
 49 tion, 39.5% of the films produced in Europe between 2010 and 2015
 50 received a theatrical release in a country other than the main production
 51 country (ibid., 51). For majority co-productions, this figure rises to 62.9%,
 52 or 1464 films over the period (ibid.). Interestingly, despite EU incentives
 53 to co-produce with a European partner, 40% of the interactions with other
 54 countries in European majority co-productions were with *non*-European
 55 partners, who themselves are often enticed by being able to access
 56 European or national state subsidies and markets. Overall British, Danish,
 57 French and Irish co-productions travelled the most over the period
 58 2010–2015, coming in above the EU average for foreign-release countries

(6.74 countries), where the overall European average was 6.43 territories (ibid., 52). 59
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The widest circulation reach is the UK where majority co-productions from producers—many wholly or partly owned subsidiaries of, or financed by, US companies—are far more widely released than national productions. Due to the many high-budget productions made with US producers—that are termed ‘incoming investment productions’ or ‘GB inc’; films—a full 96% of UK majority co-productions received a release outside the UK (ibid., 52). For such ‘GB inc’ films, 78% of the interactions were with non-European co-producers, mostly with US companies and therefore not official co-productions in terms of international co-production treaties (ibid., 29). On average, GB inc co-productions circulated in over 25 countries due to such linkages. This anomalous situation has allowed a number of films to be counted as British that might be considered Hollywood films, for instance the \$150 million Paramount picture *Mission: Impossible—Rogue Nation* (2015). Similarly a film such as *Tinker, Tailor, Soldier, Spy* (2011) can be (and was) considered a European co-production even though its UK production company, Working Title, is a joint venture with a Hollywood major, NBC Universal. As such ‘GB inc’ productions skew the figures for European cinema, and rely on qualifying as European through the British ‘cultural test’ to access European and UK state support. 61
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I have outlined data in this recent useful report as it demonstrates a range of tendencies in European co-productions, showing differences by territory, and also it establishes that co-productions tend to be more widely distributed than national productions. Not only that, but according to this report co-productions tend to also generate a higher number of cinema admissions than purely national films. Reasons for this are intuitive. Firstly, in terms of distribution, a co-production benefits from having producers and their knowledge in more than one country, helping to make domestic distribution more likely and more successful, especially as—in order to qualify as a co-production—certain elements of the story, location or above- and below-the-line talent are often able to connect with the domestic audiences of the countries involved in the project. Secondly, multinational co-productions are often higher-budget films involving financial contributions not easily raised in only one of the production countries, so by their very nature require international distribution and circulation. As Talavera pithily observes, ‘since most co-productions reflect the fact that the project has greater prospects of reaching a more global or 81
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98 multi-regional audience, the fact that co-productions circulate better and
 99 gross more appears to be a self-fulfilling prophecy and not necessarily a
 100 recipe for success' (2017, 43). Clearly then, while the data is useful in
 101 identifying trends and tendencies it does not establish causality, nor can it
 102 simply be read as direct evidence to support European policies.

103 In terms of distribution, then, the picture is mixed and the European
 104 film market remains dominated—in terms of admissions and box-office
 105 receipts, but also in other windows—by Hollywood productions, albeit
 106 these are increasingly presented and masked as European co-productions.
 107 Hollywood films typically account for 70% of the European market, aided
 108 by vertically integrated structures spanning production and distribution,
 109 allowing them to offset risks/losses over a slate of films and to reinvest
 110 profits into new projects (Drake 2008; Katsarova 2014). Indeed the top
 111 distributors in Europe by market share are, year after year, subsidiaries of
 112 the Hollywood major studios followed by large European studios who
 113 operate on a similar basis (such as StudioCanal—see Christopher Meir's
 114 chapter in this volume). A 2014 European Parliament briefing outlines a
 115 number of structural weaknesses that prevent the EU film industry from
 116 reaching wider audiences, including barriers related to financing, the over-
 117 whelming focus on production (in a market characterised by over-supply)
 118 and limited attention to distribution and promotion (Katsarova 2014, 1).
 119 My aim in the rest of this chapter, then, is to place greater focus on the
 120 important area of distribution in European co-productions, and the policy
 121 instruments that support it; what we might call 'co-distributions'.

122 HOW DOES FILM DISTRIBUTION FOR CO-PRODUCTION 123 WORK?

124 Distribution is the art of getting films to audiences. In Europe, distribu-
 125 tion faces a number of challenges: linguistic diversity, different national
 126 film cultures and geographical boundaries around copyright and licensing.
 127 Co-productions are a key means not only to access finance and state aid for
 128 film production (such as through subsidies or tax rebates) across national
 129 borders but, as the data above indicates, they also help to increase distribu-
 130 tion across European markets, or to help underwrite finance such that
 131 such access is made possible. For international co-productions, distribu-
 132 tion rights in the territories of the participating nations are usually allo-
 133 cated to that national producer to sell; however, the rest of the world

(ROW) rights are allocated according to negotiation, often related to overall contribution to financing. Producers sell rights through a segmented set of international release windows across each territory, aided by sales agents who attend international film markets—such as AFM, Berlin and Cannes—and aggregators, including sales for VoD/digital distribution (Smits 2018). Revenues are derived from theatrical, broadcast and home entertainment sales: cinema admission and traditionally Home Video/DVD/Blu-ray as well as broadcast rights, but now also video-on-demand (VoD)/Over-the-Top (OTT) services and digital download to own (DTO) services. Traditionally cinema and DVD windows have been followed by a primary broadcast window, then subsequent TV sales over a number of years, although as we shall examine, digital VoD services are disrupting such windowing strategies. Such market segmentation, windowing and amortisation of costs over time has historically been crucial to making most European films financially viable, as many only become profitable after their theatrical release, and the timing of windows has, over the past decade, been challenged from piracy, declining physical media sales and the rise of online viewing.

Key aspects of distribution involve negotiation of a pre-sale agreement—a contract between the producer and the distributor, whereby the distributor agrees to pay the producer a fixed advance/minimum guarantee (MG) upon completion, with a share of profit after deductions. In exchange, the distributor can sell the content in a given territory and/or window, often exclusively. Co-production deals are thus a means of raising additional finance and involve producers in different territories, jointly financing or producing films in return for an agreed proportion of the proceeds and/or the right to exploit the film in the various markets and windows. In this context, for many European films, the importance of national and supra-national film bodies and subsidies to European cinema cannot be overstated (Jones 2016). Many governments offer subsidies, rebates and additional funding to films that are produced in their territories, often with specific conditions such as the film being shot on location there, spending a proportion of its budget within that territory, or with stipulations about a percentage of spend being on domestic above-the-line talent or crew. Local production policies, such as city film offices, tend to replicate this, encouraging spend and inward investment within their locales through financial incentives and other logistics and locations support.

172 As a number of writers have noted (Jordanova and Cunningham 2012;
173 Cunningham and Silver 2013; Curtin et al. 2014), over the past decade
174 the film value chain (FVC) has undergone major disruption with changing
175 patterns of consumption. In particular, the revenues for DVD have dra-
176 matically declined, and are only now being replaced in part by significant
177 revenues from digital VoD and EST (Electronic Sell-through). Segmented
178 windows and their timing allows differential pricing to audiences willing
179 to pay for the content in different formats or settings, and at different
180 times, though as the traditional distribution window has now significantly
181 changed a new understanding of how to bring audiences to European
182 films is required (Drake et al. 2015). In the latter part of this chapter, I
183 consider European policy responses to such shifts towards digital distribu-
184 tion and online delivery.

185 EUROPEAN FILM POLICIES

186 European film policies operate and take effect at a supranational, national,
187 regional and sometimes city level by a range of policy actors. A number of
188 scholars have observed that there is significant competition among
189 European countries to use state aid to attract investment, especially inward
190 investment for large-scale, mainly Hollywood/US, media production on
191 location in Europe (Drake 2013; Donders et al. 2014; Liz 2016). This
192 leads to a subsidy race that uses tax incentives to draw productions to a
193 country and to obtain in return the employment of local film companies,
194 cast and crew. However, a major criticism of such approaches is that such
195 inward investment policies are a subsidy ‘race to the bottom’. From a EU
196 perspective, supporting non-EU productions may have indirect economic
197 benefits (improving skills and infrastructure base); however, profits related
198 to such productions do not necessarily flow back to the domestic industry.
199 An example of this in the UK is the focus of state support towards a tax
200 relief on eligible spend (introduced in 2007) that has led a large propor-
201 tion of public funds supporting film being captured by Hollywood studio-
202 funded runaway productions located in the UK, which—passing the
203 ‘cultural test’ in terms of UK spend—are able to access UK public subsi-
204 dies, principally a qualifying tax relief of 25% of 80% of spend (a 20% relief
205 overall). Such a strategy does not align easily with the stated rationale of
206 EU state aid policy, since such Hollywood films do not face the same
207 problems of access to finance and distribution as European producers, and
208 their access to such subsidies arguably offers only short-term benefits to

the European film industry—for example in providing employment for a local skills and facilities base. 209 210

In 2013, the European Commission adopted revised rules—state support continues to be limited to 50% of the production budget; however, distribution and promotion costs may now also be supported (Katsarova 2014, 5). This finally recognised the problem faced by European film—not of levels of production, but of barriers to distribution and access to audiences. Furthermore, co-productions funded by more than one EU Member State can receive aid of up to 60% of the production budget, and these limits do not apply for script writing or film project development, or for ‘difficult audiovisual works’, as defined by each Member State, encouraging European co-production. Territorial spending obligations are still allowed but they cannot exceed 80% of the production budget (Katsarova 2014, 5). 211 212 213 214 215 216 217 218 219 220 221 222

Some have argued that such state intervention leads to cultural homogenisation. For Dimitris Eleftheriotis, the term ‘Euro-pudding’ is used to describe a ‘co-production that is determined by the necessities of funding rather than the desire of the makers to work together’ (2001, 12). Others, such as Mariana Liz (2015, 2016) take a more positive view, arguing that European initiatives have offered a much greater diversity of films than such a pejorative phrase would suggest. Liz’s research on the so-called ‘Euro-pudding’ and European co-production initiatives interrogates such value judgements. She argues that a revised understanding of transnationalism is called for that avoids perpetuating outdated images of European cinema solely as a certain kind of art cinema (Liz 2015, 85). 223 224 225 226 227 228 229 230 231 232 233

I now wish to look at key support mechanisms for film distribution in Europe, focusing on Creative Europe’s MEDIA programmes, which financially support distribution for European films. I will consider their justification and efficacy, before turning to a discussion of digital distribution policies. A number of important EU audiovisual policies were enacted from the late 1980s, helping to support the rise of the European co-production. The first, Eurimages, was founded in 1988 by the Council of Europe and is a selective aid scheme that focuses mainly on co-production support. It has a relatively small budget: approximately €25 million per annum of which 90% funds co-productions (Katsarova 2014, 6). The distribution support programme offered by Eurimages supports 37 of the 47 member states (membership does not include the UK), plus Canada as Associate member. Underpinning Eurimages, is, as film scholar Anna Jäckel notes, an overall aim to ‘promulgate “European values” and 234 235 236 237 238 239 240 241 242 243 244 245 246 247

248 “identity” (2015, 62). As this scheme is primarily focused on co-production
 249 tion funding, rather than support for distribution, and is dealt with else-
 250 where in this volume, I will turn instead to the MEDIA programme,
 251 which supports film distribution.

252 THE MEDIA PROGRAMME

253 The European Commission launched the MEDIA programme in 1987, as
 254 a three-year trial period focusing on skills development, marketing and
 255 distribution. Unlike Eurimages, the aim of the MEDIA programme was
 256 not to provide support for production costs. Instead, the MEDIA pro-
 257 gramme offers a significant policy framework in support of European film
 258 distribution aiming to increase the circulation of European films. The
 259 MEDIA programme has had numerous funding cycles—MEDIA I
 260 (1991–1995), MEDIA II (1996–2000), MEDIA Plus (2001–2006), and
 261 MEDIA 2007 (2007–2013) and now in its 2014–2020 iteration has seen
 262 its budget grow from €200 million for the period 1991–1996 to approxi-
 263 mately €800 million for 2014–2020. The number of participating coun-
 264 tries increased from 15 in 1991 to 23 in 2002 to 31 in 2007 and currently
 265 stands at 35 members. In 2014, it was controversially put under a larger
 266 umbrella of Creative Europe, part of the Education, Audiovisual and
 267 Culture Executive Agency (EACEA). Creative Europe has a total budget
 268 of €1.46 billion from 2014–2020, and brings together various actions
 269 under the MEDIA and the Culture programmes that aim to support the
 270 European cultural and creative sectors.

271 For distribution support, the MEDIA programme operates both
 272 ‘Automatic’ and ‘Selective’ funding schemes. The Automatic Scheme is a
 273 subsidy for theatrical distributors based on the number of paid cinema
 274 admissions in a previous calendar year for recent non-national European
 275 films. This scheme calculates the number of paying cinema admission tick-
 276 ets sold during the year for non-national European films in countries par-
 277 ticipating in the MEDIA sub-programme, up to a fixed ceiling per film
 278 and adjusted for each country. This fund must then be reinvested in either:
 279 (1) the co-production of non-national European films, (2) the acquisition
 280 of distribution rights, for example by means of minimum guarantees, of
 281 non-national European films, or (3) prints, dubbing and subtitling costs,
 282 promotion and publicity costs for non-national European films (Creative
 283 Europe Desk UK 2018). The Selective Scheme, on the other hand, directly
 284 supports the transnational distribution of European films. This funds

groups of distributors (a minimum of seven per group in 2017) to release non-national films that it states ‘might be a challenge were they to be supported by market forces alone’ (Creative Europe Desk UK 2018). The aim of this support is to help European film audiences to gain access to a wider range of films. Approximately 25% of the budget is allocated to films with a production budget below €3 million, and grants fund distribution campaigns of non-national European films (awarding between €2200 and €150,000 to each distributor according to the number of screens covered on the first week of release).

In my following analysis, I am indebted to Huw Jones (2017) and the MeCETES project who provided me with an extracted dataset compiled from the European Audiovisual Observatory’s Lumiere database and the European Commission. According to this dataset, during 2007–2013 co-productions accounted for 40% of the European film released with MEDIA distribution support and 53% of the total MEDIA distribution budget in the period. Table 5.1 shows the number of films released in the EU in the period 2007–2013, and Table 5.2 those films with MEDIA theatrical distribution support. The numbers are further broken down by primary country-of-origin (i.e. the country which was the majority producer on the film) and production type (e.g. co-production, domestic production, inward investment). Table 5.3 shows the total amount of MEDIA theatrical distribution support each producing country received, and Table 5.4 is further broken down by Automatic and Selective funding for co-productions. While a full drilled-down analysis of the dataset is beyond the scope of this chapter (for this see Jones (forthcoming)), it is notable that co-productions are more likely to receive MEDIA distribution support than domestic features. In the period 2007–2013, 24.2% of European films were co-productions (2110—Table 5.1), yet, co-productions accounted for over 40% of European films released with MEDIA distribution support (591 out of 1473 films—Table 5.2) and for 53% of the total MEDIA distribution budget (€107,093 million out of a total €201,046 million—Tables 5.3 and 5.4). The larger producing nations were also the largest beneficiaries of MEDIA distribution support, especially in terms of monetary value, led by France (FR) with €66,278 million, followed by the UK (GB) at €39,445 million and Germany (DE) a distant third at €20,391 million). However, Italy (IT), the second largest producing nation in numbers of films (917) after France (1611) during the period, only received €11,331 millions of support, or fourth ranking, a reflection of either the lower budget level of films produced or a narrower distribution

t1.1 **Table 5.1** European film releases by country (2007–2013)

t1.2	<i>Number of films released</i>				
t1.3	<i>Primary country-of-origin</i>	<i>COP</i>	<i>DOM</i>	<i>INC</i>	<i>All films</i>
t1.4	AT	62	146	0	208
t1.5	BE	95	103	0	198
t1.6	BG	11	48	0	59
t1.7	CH	103	340	0	443
t1.8	CY	1	0	0	1
t1.9	CZ	38	242	0	280
t1.10	DE	236	640	0	876
t1.11	DK	48	140	0	188
t1.12	EE	26	79	0	105
t1.13	ES	160	707	0	867
t1.14	FI	51	129	0	180
t1.15	FR	494	1117	0	1611
t1.16	GB	219	611	66	896
t1.17	GR	7	30	0	37
t1.18	HR	10	30	0	40
t1.19	HU	30	97	0	127
t1.20	IE	39	38	1	78
t1.21	IS	10	18	0	28
t1.22	IT	150	767	0	917
t1.23	LI	1	0	0	1
t1.24	LT	8	33	0	41
t1.25	LU	12	0	0	12
t1.26	LV	9	38	0	47
t1.27	NL	53	271	0	324
t1.28	NO	37	163	0	200
t1.29	PL	29	195	0	224
t1.30	PT	26	107	0	133
t1.31	RO	30	76	0	106
t1.32	SE	77	292	0	369
t1.33	SI	13	37	0	50
t1.34	SK	25	48	0	73
t1.35	Total	2110	6542	67	8719

t1.36 Source: Jones (2017). Analysis based on MeCETES data from Lumiere/European Audiovisual
t1.37 Observatory (European territories) and the European Commission

t1.38 Sources of data: Primary county of origin: Lumiere (http://lumiere.obs.coe.int/web/iso_codes/)

t1.39 MEDIA funded: European Commission

t1.40 COP—Co-production

t1.41 DOM—Domestic or 100% national production

t1.42 INC—Incoming investment film

Table 5.2 European film releases with MEDIA theatrical support by country (2007–2013) t2.1
t2.2

<i>Number of films released with MEDIA theatrical support</i>					t2.3
<i>Primary country-of-origin</i>	<i>COP</i>	<i>DOM</i>	<i>INC</i>	<i>All films</i>	t2.4
AT	18	15	0	33	t2.5
BE	31	15	0	46	t2.6
BG	1	1	0	2	t2.7
CH	14	13	0	27	t2.8
CY	0	0	0	0	t2.9
CZ	11	36	0	47	t2.10
DE	70	138	0	208	t2.11
DK	20	33	0	53	t2.12
EE	1	2	0	3	t2.13
ES	25	54	0	79	t2.14
FI	8	11	0	19	t2.15
FR	189	297	0	486	t2.16
GB	66	81	14	161	t2.17
GR	1	5	0	6	t2.18
HR	1	0	0	1	t2.19
HU	4	4	0	8	t2.20
IE	11	5	1	17	t2.21
IS	4	5	0	9	t2.22
IT	41	51	0	92	t2.23
LI	0	0	0	0	t2.24
LT	0	1	0	1	t2.25
LU	3	0	0	3	t2.26
LV	1	0	0	1	t2.27
NL	8	10	0	18	t2.28
NO	12	34	0	46	t2.29
PL	6	12	0	18	t2.30
PT	8	1	0	9	t2.31
RO	12	9	0	21	t2.32
SE	21	30	0	51	t2.33
SI	1	1	0	2	t2.34
SK	3	3	0	6	t2.35
Total	591	867	15	1473	t2.36

Source: Jones (2017). Analysis based on McCETES data from Lumiere/European Audiovisual Observatory (European territories) and the European Commission t2.37
t2.38

t3.1 **Table 5.3** European films supported by the MEDIA programme by country
 t3.2 (2007–2013) in euros

t3.3	<i>Primary country-of-origin</i>	<i>All films</i>		
t3.4		<i>Automatic</i>	<i>Selective</i>	<i>MEDIA</i>
t3.5	AT	€ 1,305,900	€ 2,697,660	€ 4,003,560
t3.6	BE	€ 5,926,666	€ 2,864,200	€ 8,790,866
t3.7	BG	€ 50,358	€ 178,000	€ 228,358
t3.8	CH	€ 959,892	€ 518,000	€ 1,477,892
t3.9	CY			€ –
t3.10	CZ	€ 735,542	€ 466,500	€ 1,202,042
t3.11	DE	€ 13,180,959	€ 7,210,100	€ 20,391,059
t3.12	DK	€ 3,855,290	€ 6,730,050	€ 10,585,340
t3.13	EE	€ 23,840	€ 210,900	€ 234,740
t3.14	ES	€ 7,953,337	€ 3,330,250	€ 11,283,587
t3.15	FI	€ 1,331,004	€ 1,903,250	€ 3,234,254
t3.16	FR	€ 45,974,842	€ 20,303,600	€ 66,278,442
t3.17	GB	€ 26,216,655	€ 13,229,150	€ 39,445,805
t3.18	GR	€ 153,254	€ 464,500	€ 617,754
t3.19	HR	€ 1800	€ 128,000	€ 129,800
t3.20	HU	€ 62,534	€ 287,600	€ 350,134
t3.21	IE	€ 1,310,178	€ 1,723,300	€ 3,033,478
t3.22	IS	€ 172,452	€ 394,200	€ 566,652
t3.23	IT	€ 5,570,905	€ 5,761,000	€ 11,331,905
t3.24	LI			€ –
t3.25	LT	€ 8409		€ 8409
t3.26	LU	€ 142,175		€ 142,175
t3.27	LV	€ 7680		€ 7680
t3.28	NL	€ 399,716	€ 228,500	€ 628,216
t3.29	NO	€ 2,258,088	€ 2,252,950	€ 4,511,038
t3.30	PL	€ 582,988	€ 755,800	€ 1,338,788
t3.31	PT	€ 92,199	€ 335,700	€ 427,899
t3.32	RO	€ 561,320	€ 2,406,250	€ 2,967,570
t3.33	SE	€ 5,306,630	€ 2,196,900	€ 7,503,530
t3.34	SI	€ 8832	€ 84,500	€ 93,332
t3.35	SK	€ 148,137	€ 84,500	€ 232,637
t3.36	Total	€ 124,301,582	€ 76,745,360	€ 201,046,942

t3.37 Source: Jones (2017). Analysis based on McCETES data from Lumiere/European Audiovisual
 t3.38 Observatory (European territories) and the European Commission

Table 5.4 European co-productions supported by the MEDIA programme by country (2007–2013) in euros

<i>Primary country-of-origin</i>	<i>COP</i>			
	<i>Automatic</i>	<i>Selective</i>	<i>MEDIA</i>	
AT	€ 752,920	€ 1,843,660	€ 2,596,580	t4.1
BE	€ 4,741,546	€ 2,864,200	€ 7,605,746	t4.2
BG	€ 34,158	€ 178,000	€ 212,158	t4.3
CH	€ 455,262	€ 448,000	€ 903,262	t4.4
CY			€ –	t4.5
CZ	€ 151,295	€ 362,500	€ 513,795	t4.6
DE	€ 5,975,932	€ 4,355,600	€ 10,331,532	t4.7
DK	€ 2,709,026	€ 5,648,450	€ 8,357,476	t4.8
EE	€ 19,340	€ 143,400	€ 162,740	t4.9
ES	€ 1,652,420	€ 1,568,250	€ 3,220,670	t4.10
FI	€ 1,094,298	€ 1,549,250	€ 2,643,548	t4.11
FR	€ 22,117,145	€ 9,854,350	€ 31,971,495	t4.12
GB	€ 14,534,939	€ 5,402,750	€ 19,937,689	t4.13
GR	€ 42,342	€ 218,000	€ 260,342	t4.14
HR	€ 1800	€ 128,000	€ 129,800	t4.15
HU	€ 24,958	€ 287,600	€ 312,558	t4.16
IE	€ 860,351	€ 448,500	€ 1,308,851	t4.17
IS	€ 67,109	€ 160,000	€ 227,109	t4.18
IT	€ 3,030,573	€ 2,404,400	€ 5,434,973	t4.19
LI			€ –	t4.20
LT			€ –	t4.21
LU	€ 142,175		€ 142,175	t4.22
LV	€ 7680		€ 7680	t4.23
NL	€ 75,777	€ 228,500	€ 304,277	t4.24
NO	€ 1,271,221	€ 1,044,700	€ 2,315,921	t4.25
PL	€ 335,266	€ 369,600	€ 704,866	t4.26
PT	€ 79,709	€ 335,700	€ 415,409	t4.27
RO	€ 301,264	€ 1,362,300	€ 1,663,564	t4.28
SE	€ 3,755,504	€ 1,448,600	€ 5,204,104	t4.29
SI		€ 84,500	€ 84,500	t4.30
SK	€ 120,529		€ 120,529	t4.31
Total	€ 64,354,539	€ 42,738,810	€ 107,093,349	t4.32

Source: Jones (2017). Analysis based on McCETES data from Lumiere/European Audiovisual Observatory (European territories) and the European Commission

324 strategy. Indeed, in terms of overall MEDIA distribution funding, after
 325 France, UK and Germany, the next highest levels of financial support for
 326 nations were €10–11 million (Italy, Spain (ES), Denmark (DK) and under.

327 For co-production distribution funding, the largest support for nations
 328 (determined by primary country of origin—major producer) were France
 329 at €31,971 million, the UK at €19,937 million and Germany at €10,331
 330 million, showing that distribution support for co-productions accounts
 331 for approximately 50% of total MEDIA distribution support in these
 332 nations. The UK (GB inc) productions, as noted above, also included
 333 incoming investment from external partners, very often from a US com-
 334 pany that controls or partially owns a UK film subsidiary or partner). This
 335 is quite unlike most other European nations, with GB inc accounting for
 336 66 from 67 of such film releases from 2007–2013 and 14 (from a total 15)
 337 of them supported by funding from the MEDIA programme. In terms of
 338 the balance between Automatic and Selective support, the majority (61.8
 339 %) of MEDIA funds went to Automatic support, totalling €124,301 mil-
 340 lion from €201,046 million. Again the largest beneficiaries were France
 341 and the UK, which together obtained 53% of the total distribution sup-
 342 port from the MEDIA programme's distribution support budget. A
 343 slightly lower percentage, 48.5%, was obtained by these two countries for
 344 their co-production support, although again they were by far the largest
 345 financial beneficiaries of the policies.

346 Liz (2016) offers a useful analysis of the overall philosophy of the
 347 MEDIA programme, in particular the duality of its policies: designed to
 348 both make a more competitive industry, and give a European character to
 349 the sector's output. In Liz's interviews with EU policy-makers participants
 350 asked for their responses to remain anonymous; noting that the gap
 351 between official discourse and the interviewees' views is clearly a reason
 352 for this request for anonymity' (2016, 8). Such a finding is not unusual in
 353 policy research—my own research with film policy-makers and film-makers
 354 demonstrated a similar gap which sometimes demonstrated a tension
 355 between official and tacit understandings of how policies and funding
 356 frameworks operate (Drake 2013; Drake et al. 2015).

357 In addition to the MEDIA programme, a range of other support for
 358 European film distribution is available. Examples of this would be distri-
 359 bution support from the *Centre National du Cinéma et de l'Image Animée*
 360 (CNC) and the *Institut Français* to promote the distribution and interna-
 361 tional circulation of ACM (*Aide aux cinémas du monde*) films co-produced
 362 by France. In this scheme, distribution must cover at least three territories,

one of which must be European (excluding France), and one from outside 363
of Europe. Similarly the Berlinale World Cinema Fund Europe supports 364
distribution of films from Latin America, Central America, the Caribbean, 365
Africa, the Middle East, Central Asia, Southeast Asia and countries of the 366
former USSR excluding the Baltic Region and Russia. Interestingly, in 367
2018 a new MEDIA support programme has been launched called Cinema 368
Networks 2019 that will subsidise groups of at least 100 cinemas operat- 369
ing in 20 countries showing European films, with the objective of promot- 370
ing transnational circulation (EACEA/06/2018: Support to Cinema 371
Networks). This would presumably sit alongside the current Europa 372
Cinema Network, which comprises over 2000 screens across 32 countries 373
and claims to attract 60 million spectators annually (representing around 374
5% of total European film admissions) (Wutz and Pérez 2014, 7). 375

Finally, it is worth noting an initiative of the European Parliament—the 376
LUX Prize—which has been awarded annually since 2007. The prize sup- 377
ports the circulation of European co-productions and aims at overcoming 378
the language and distribution barriers for European films (Katsarova 2014, 379
8). The LUX Prize is focused on distribution and the winner does not 380
receive a direct grant but instead the costs of wider distribution, and the 381
three films in competition are subtitled in the 24 official EU languages 382
and are screened in more than 40 cities and at 18 festivals (Stjernholm 383
2016). Jäckel (2015) has examined the recent history of sponsored 384
European co-productions to question the cultural homogenisation ‘Euro- 385
pudding’ accusation outlined earlier, arguing that awards both helped to 386
construct a European identity but ironically they also foregrounded 387
European cultural diversity and opposition to European homogeneity. 388

As I have outlined, European support for distribution is highly signifi- 389
cant and the MEDIA programme in particular has provided an important 390
means for European co-productions to access funds towards wider distri- 391
bution. However, it is unclear how effective these support mechanisms 392
have been and whether they tend to cluster, as the data suggests, around 393
the larger European film industries at the expense of smaller nations and 394
industries. While the support levels are significant, they are only one ele- 395
ment in the larger picture of European film financing and distribution, 396
which includes national state policies (mostly focused on supporting pro- 397
duction), as well as the challenge of building European audiences in mar- 398
kets dominated by Hollywood films and distributors. Furthermore, cinema 399
exhibition has to compete with other windows, including the rise of film 400

401 viewing on digital, on-demand and VoD services. I will now consider how
 402 European film policies have started to address this issue.

403 DIGITAL DISTRIBUTION AND EUROPEAN FILM POLICIES:
 404 WALK THIS WAY (WtW) AND THE TIDE EXPERIMENT

405 European film policies such as the MEDIA programme and Eurimages
 406 tend to focus on traditional forms of distribution rather than emerging
 407 models and opportunities for digital distribution. Yet digital distribution
 408 has the potential to reach additional audiences across a range of platforms
 409 and to engage new audiences for films (Crusafon 2015; De Vinck and
 410 Pauwels 2015; Drake et al. 2015; Kehoe and Mateer 2015). I will look at
 411 recent EU attempts to offer policy support for digital distribution of
 412 European Film. According to a 2017 EU report, European films are less
 413 widely distributed on VoD than US films: on average, EU films are avail-
 414 able in 2.8 countries, US films in 6.8 countries. However, in cinemas,
 415 European co-productions circulate better than national films and on aver-
 416 age, EU co-productions are available in 3.6 countries (Grece 2017, 4). As
 417 a response to such challenges Europe has attempted some policy subven-
 418 tions. Funded by Creative Europe, Walk This Way (WtW) is described as
 419 a scheme to support European producers ‘looking to address the chal-
 420 lenges of the digital era by coordinating experimentations on new eco-
 421 nomic models for digital films distribution’ (Creative Europe 2018). It
 422 manages the pan-European release of a catalogue of films on VoD plat-
 423 forms in Europe and in its second 2016 edition, it uses the digital distribu-
 424 tor/aggregator Under The Milky Way and The Film Agency (a marketing
 425 company) to release 50 European films in partnership with production
 426 companies, including Outlook Filmsales (AT), Beta films (DE), Memento
 427 films (FR), The Yellow Affair (FI), Celluloid Dreams (FR) and New
 428 Europe film sales (PL). These are presented to pan-European platforms
 429 such as iTunes, Amazon and Google Play, as well as local VoD platforms
 430 aiming to increase exposure, coverage, availability and reach European
 431 audiences. In addition a digital marketing and promotion campaign aims
 432 to generate sales, both on a territory-by-territory basis and on what it
 433 terms a ‘transversal level’ (Creative Europe 2018). In its somewhat hyper-
 434 bolic prose, WtW describes itself as a:

435 collaborative, concrete, and transparent answer for European right holders
 436 to benefit from the new digital forms of distribution. It allows for ongoing

experimentations and develops sustainable innovative business models to support the EU film industry’s competitiveness. We are convinced that digital distribution represents a unique opportunity for the European film industry to go beyond frontiers and meet the Digital Single Market objectives like providing the EU audience with “More choice with greater access to content, goods and services from EU countries”. (Creative Europe 2018)

In 2016, WtW provided digital VOD distribution for 44 films from 13 European Union countries (Caranicas 2017). In 2017, it received a further grant of 1.17 million euro. In an interview reported in *Variety*, Vincent Lucassen, president of the Independent Pan-European Digital Association (IPEDA) stated that the challenge for WtW ‘is to convert clicks to sales’ (ibid.). However, despite their hyperbolic sales pitch, and funding, concrete evaluation of such European VoD support schemes is currently lacking. Without viewing data analytics, and costings, it is impossible to evaluate whether WtW has succeeded in its aims to support wider release or to evaluate the sustainability of the new business models it is trialling.

Similarly, the European Commission has attempted to support new patterns of release, as described earlier. The TIDE Experiment provides a framework to facilitate quasi-simultaneous (Day-and-Date) releases of European films on multiple platforms in different EU territories, using shared material and marketing tools. Running annually since 2012, the current iteration, TIDE 5 is supported by the European Commission’s Preparatory action and the MEDIA programme. In addition to the Day-and-Date model, TIDE also experiments, since 2015, with Festival-to-Date releases, where films are simultaneously released in festivals and on VoD platforms. According to its guidelines, it has five main objectives: (1) Strengthen the experimentation of D&D releases in the most suitable markets. (2) Develop the Festival-to-Date scheme, which enables outreach to new types of audiences and films. (3) Continue to support each release with specific promotion and marketing actions adapted to the audience targeted both at local and transversal levels. (4) Continue the work of collecting and organising data sharing systems with stakeholders in the European film industry. Again in hyperbolic prose, the TIDE experiment describes itself as ‘a sustainable, collaborative, concrete and transparent answer for the European Film Industry that is longing for new digital forms of distribution, promotion and business models’ (Creative Europe 2018).

474 As with WtW, evidence for the efficacy of this policy instrument in rela-
 475 tion to the stated objectives is lacking. In a report from 2015 analysing
 476 nine of the film releases, Thomas Paris offers a useful analysis of these
 477 ‘preparatory actions’ but avoids making a judgement over this, stating:

478 the purpose of this report was not to declare these experiments as successes
 479 or failures. In a context where the cinema industry's economics and prac-
 480 tices are undergoing profound transformation, the purpose of these experi-
 481 ments is to better understand the changes taking place, and especially to
 482 better anticipate the factors which determine complementarity between
 483 different distribution channels. The quantitative results of these experiments
 484 remain modest (Paris et al. 2015, 50).

485 However, the report makes a number of useful findings that broadly chime
 486 with my own research on VoD (Drake et al. 2015): firstly, that simultane-
 487 ous release on VoD widens the *potential* audience for the films, supporting
 488 access in remote areas where there is no cinema release, hence ‘Day&Date
 489 releases are a factor in reducing the real cinematographic divide’ (Paris
 490 et al. 2015, 50). It also suggests that the different kinds of films have dif-
 491 ferent potential to be released in this way—that some films have ‘high
 492 potential on a national, or even European scale, but insufficient local
 493 potential for in-theatre showings’ (Paris et al. 2015, 50). This suggests
 494 that VoD release can help certain films reach pan-European audiences that
 495 would otherwise be inaccessible. Attempts to understand and support this
 496 emerging market continue. In 2015 Curzon Film World received a grant
 497 of €345,000 to experiment with the simultaneous release in 2016 of *Il*
 498 *racconto dei racconti/Tale of Tales* (2015) across multiple platforms. The
 499 Promotion of European Audiovisual Works Online scheme was launched
 500 in 2016, in addition to the above schemes, funding 37 projects selected
 501 across Europe sharing grants totalling €9,462,504. Beneficiaries include a
 502 range of European VoD platforms including MUBI, Curzon Home
 503 Cinema and OutTV (Creative Europe 2018).

504

CONCLUSIONS

505 The aim of this chapter has been to explore the relationship between
 506 European co-production and distribution, and examine European policies
 507 designed to support film distribution including, more recently, digital and
 508 VoD film distribution. I have argued that most focus has been placed on

production and co-production, and evidence-based analysis of European film distribution has been lacking, especially in terms of VoD release. Moreover, I have presented a critical evaluation of distribution policies for co-productions in Europe, and of support mechanisms such as Creative Europe’s MEDIA programmes. I have also examined the prevalence of different approaches to support, including the automatic and selective distribution schemes under the MEDIA programme.

Overall analysis suggests that European policy-supported films, among them many co-productions, are distributed and circulate more widely than national productions. However, as co-productions tend to be higher-profile films, it is not clear that the effect of subsidies/policy subventions can be disaggregated from the overall performance of films. The key issue remains demand—audiences across Europe have access to European films, yet more often than not they choose not to see them, whether in the cinema, on television or on VoD. Clearly emerging models for digital distribution of films offer the potential to reach additional audiences across a range of platforms, and could be a solution to the problem by extending reach of those films, potentially offering European films greater visibility. However, as my analysis of support for digital distribution via VoD and Day-and-Date release has shown, presently there is insufficient evidence to conclude whether such potential can be realised, and increasing dominance of major providers Netflix and Amazon Video in the European VoD market suggests that other forms of regulation might need consideration. Proposals towards a European Digital Single Market will also impact on film distribution business models, and—as the chapter by Nina Vindum Rasmussen in this volume outlines—many in the industry have argued that such harmonisation could damage the viability of smaller film industries by allowing large distributors to dominate a pan-European market for film rights.

In closing, I will raise two issues for further consideration. As the second largest film market in the EU, and a major beneficiary of EU support, the UK’s 2016 referendum decision to leave the European Union raises as yet unanswered questions about the impact that leaving will have on film production, distribution and exhibition across Europe. Potentially sitting outside European policy frameworks will likely change a number of factors for the UK, not only in altering UK producers’ ability to participate in European co-productions, but also in potentially removing a significant European film industry from the European Digital Single Market. The second issue is that throughout this chapter I have discussed distribution

548 in terms of *formal* distribution; however, a full analysis of film distribution
 549 must also consider informal circulation channels such as consumption of
 550 pirated content (Lobato 2012; Crisp 2015) and as such the audience for
 551 European films may indeed be considerably more substantial and diverse
 552 than the official figures for formal distribution suggest.

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